upplementary Data for the 2rd Quarter of the Fiscal Year Ended March 31, 201 (April 1, 2016 through September 30, 2016) Consolidated

## I. Result of Performance

| (Millions of Yen) |  |  |  |  |  |
| :--- | ---: | :---: | ---: | ---: | :---: |
|  | FY2017.3 2Q | FY2016.3 2Q | Increase <br> (Decrease) |  |  |
| Operating revenue | 275,921 | 269,951 | 5,970 | $2.2 \%$ |  |
| Operating income | 12,526 | 11,301 | 1,224 | $10.8 \%$ |  |
| Ordinay income | 13,417 | 12,322 | 1,094 | $8.9 \%$ |  |
| Net income | 8,498 | 7,786 | 712 | $9.1 \%$ |  |


|  | FY2017.3 July-Sep. | FY2016.3 July-Sep. | Increase <br> (Decrease) |  |
| :--- | :---: | :---: | :---: | ---: |
| Operating revenue | 138,918 | 138,824 | 93 | $0.1 \%$ |
| Operating income | 6,428 | 5,823 | 604 | $10.4 \%$ |
| Ordinay income | 6,627 | 6,131 | 495 | $8.1 \%$ |
| Net income | 4,342 | 3,948 | 394 | $10.0 \%$ |

## II. Performance by Segment

(1) Operating revenue by segment
(Millions of Yen)

|  | FY2017.3 2Q |  | FY2016.3 2Q |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per revenue | $¥$ million | Per revenue | $¥$ million | Per revenue |
| Transportation | 206,041 | $74.7 \%$ | 202,102 | $74.9 \%$ | 3,938 | $1.9 \%$ |
| Vehicle sales | 49,211 | $17.8 \%$ | 45,751 | $16.9 \%$ | 3,459 | $7.6 \%$ |
| Merchandise Services | 12,965 | $4.7 \%$ | 14,313 | $5.3 \%$ | $\mathbf{\Delta} 1,348$ | $\mathbf{\Delta} 9.4 \%$ |
| Real-estate leasing | 753 | $0.3 \%$ | 747 | $0.3 \%$ | 6 | $0.9 \%$ |
| Others | 6,950 | $2.5 \%$ | 7,035 | $2.6 \%$ | $\mathbf{\Delta} 84$ | $\mathbf{\Delta} 1.2 \%$ |
| Total | 275,921 | $100.0 \%$ | 269,951 | $100.0 \%$ | 5,970 | $2.2 \%$ |


|  | FY2017.3 July-Sep. |  | FY2016.3 July-Sep. |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per revenue | $¥$ million | Per revenue | $¥$ million | Per revenue |
| Transportation | 103,350 | $74.4 \%$ | 103,628 | $74.7 \%$ | $\mathbf{\Delta} 278$ | $\mathbf{\Delta} 0.3 \%$ |
| Vehicle sales | 25,080 | $18.0 \%$ | 24,025 | $17.3 \%$ | 1,055 | $4.4 \%$ |
| Merchandise Services | 6,750 | $4.9 \%$ | 7,122 | $5.1 \%$ | $\mathbf{\Delta} 371$ | $\mathbf{\Delta} 5.2 \%$ |
| Real-estate leasing | 378 | $0.3 \%$ | 375 | $0.3 \%$ | 2 | $0.7 \%$ |
| Others | 3,357 | $2.4 \%$ | 3,671 | $2.6 \%$ | $\mathbf{\Delta} 313$ | $\mathbf{\Delta} 8.5 \%$ |
| Total | 138,918 | $100.0 \%$ | 138,824 | $100.0 \%$ | 93 | $0.1 \%$ |

(2) Operating income by division
(Millions of Yen)

|  | FY2017.3 2Q |  | FY2016.3 2Q |  | $\%$ y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per income | $¥$ million | Per income | $¥$ million | Per income |
| Transportation | 8,449 | $67.5 \%$ | 7,590 | $67.1 \%$ | 859 | $0.0 \%$ |
| Vehicle sales | 3,040 | $24.3 \%$ | 2,835 | $25.1 \%$ | 204 | $7.2 \%$ |
| Merchandise Services | 331 | $2.6 \%$ | 357 | $3.2 \%$ | $\mathbf{\Delta} 26$ | $\mathbf{\Delta} 7.4 \%$ |
| Real-estate leasing | 637 | $5.1 \%$ | 641 | $5.7 \%$ | $\mathbf{\Delta} 4$ | $\mathbf{\Delta} 0.7 \%$ |
| Others | 407 | $3.2 \%$ | 351 | $3.1 \%$ | 55 | $15.8 \%$ |
| Total | 12,865 | $102.7 \%$ | 11,777 | $104.2 \%$ | 1,088 | $9.2 \%$ |
| Elimination | $\mathbf{\Delta} 339$ | $\mathbf{\Delta} 2.7 \%$ | $\mathbf{\Delta} 475$ | $\mathbf{\Delta} 4.2 \%$ | 136 | - |
| Consolidated | 12,526 | $100.0 \%$ | 11,301 | $100.0 \%$ | 1,224 | $10.8 \%$ |


|  | FY2017.3 July-Sep. |  | FY2016.3 July-Sep. |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per income | $¥$ million | Per income | $¥$ million | Per income |
| Transportation | 4,210 | $65.5 \%$ | 3,641 | $62.5 \%$ | 568 | $15.6 \%$ |
| Vehicle sales | 1,667 | $25.9 \%$ | 1,565 | $26.9 \%$ | 102 | $6.5 \%$ |
| Merchandise Services | 204 | $3.2 \%$ | 205 | $3.5 \%$ | $\mathbf{\Delta} 0$ | $\mathbf{\Delta} 0.1 \%$ |
| Real-estate leasing | 319 | $5.0 \%$ | 322 | $5.5 \%$ | $\mathbf{\Delta} 2$ | $\mathbf{\Delta} 0.7 \%$ |
| Others | 166 | $2.6 \%$ | 241 | $4.2 \%$ | $\mathbf{\Delta} 74$ | $\mathbf{\Delta} 30.9 \%$ |
| Total | 6,569 | $102.2 \%$ | 5,975 | $102.6 \%$ | 593 | $9.9 \%$ |
| Elimination | $\mathbf{\Delta} 141$ | $\mathbf{\Delta} 2.2 \%$ | $\mathbf{\Delta} 151$ | $\mathbf{\Delta} 2.6 \%$ | 10 | - |
| Consolidated | 6,428 | $100.0 \%$ | 5,823 | $100.0 \%$ | 604 | $10.4 \%$ |

III. Operating volume and freight rate(Transportation services)

|  | FY2017.3 2Q |
| :---: | :---: |
| Operating volume | $99.8 \%$ |
| Freight rate | $100.1 \%$ |

## IV. Major expenses

|  | FY2017.3 2Q | FY2016.3 2Q | Increase |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | $¥$ Million | \%y/y |
| Personnel | 96,549 | 94,002 | 2,547 | 2.7\% |
| Fuel | 6,449 | 7,548 | A 1,098 | A $14.6 \%$ |
| Depreciation | 8,192 | 7,575 | 616 | 8.1\% |
| Chartered truck fee, Commition fee, subcontract fee | 76,939 | 76,004 | 935 | 1.2\% |
| Tool road fee | 3,990 | 3,831 | 158 | 4.1\% |
| Others | 71,274 | 69,687 | 1,586 | 2.3\% |
| Total | 263,395 | 258,649 | 4,745 | 1.8\% |

Major expense by segment

| 2017.3 2Q | Transportaion | Vehicle <br> sates | Marchandise <br> services | Real-estate <br> leasing | Others | Estimation | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Personnel | 86,433 | 6,339 | 698 | - | 3,559 | $\mathbf{\Delta 4 8 1}$ | 96,549 |
| Fuel | 6,311 | 99 | 2 | - | 35 | - | 6,449 |
| Depreciation | 7,270 | 869 | 20 | 25 | 172 | $\mathbf{\Delta} 165$ | 8,192 |
| Chartered truck fee, <br> Commition fee, <br> subcontract fee <br> Tool road fee | 76,939 | - | - | - | - | - | 76,939 |
| Others | 17,990 | - | - | - | - | - | 3,990 |
| Total | 198,466 | 51,329 | 21,674 | 116 | 10,838 | $\mathbf{\Delta} 19,551$ | 263,395 |

Major expense by Transportation bussiness

|  | FY2017.3 2Q | FY2016 3 2Q | $\% \mathrm{y} / \mathrm{y}$ |  |
| :--- | :---: | :---: | :---: | ---: |
|  | $¥$ million | $¥$ million | $¥$ million | Per income |
| Personnel | 86,433 | 84,134 | 2,299 | $2.7 \%$ |
| Fuel | 6,311 | 7,377 | $\mathbf{\Delta} 1,065$ | $\mathbf{\Delta} 14.6 \%$ |
| Depreciation | 7,270 | 6,687 | 582 | $8.7 \%$ |
| Chartered truck fee, <br> Commition fee, <br> subcontract fee | 76,939 | 76,004 | 935 | $1.2 \%$ |
| Tool road fee | 3,990 | 17,521 | 17,241 | 158 |
| Others | 198,466 | 195,276 | 279 | $1.6 \%$ |
| Total |  |  | 3,189 | $1.6 \%$ |

## V. Performance Forecasts

|  | FY2017.3(Forecasts) | FY2016.3 | Increase <br> (Decrease) |  |
| :--- | :---: | :---: | ---: | ---: |
| Operating revenue | 561,000 | 555,457 | 5,542 | $1.0 \%$ |
| Operating income | 26,500 | 26,186 | 313 | $1.2 \%$ |
| Ordinary income | 28,500 | 28,275 | 224 | $0.8 \%$ |
| Net income | 17,200 | 18,864 | $\mathbf{\Delta} 1,664$ | $\mathbf{\Delta} 8.8 \%$ |

## VI. Performance forecasts by segment

(1) Operating revenue
(1) Operating revenue

|  | FY2017.3(Forecasts) |  | FY2016.3 |  | Increase <br> (Decrease) |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ Million |  | Per revenue | $¥$ Million | Per revenue | $¥$ Million |
|  |  |  |  |  |  |  |
| Transportation | 420,000 | $74.9 \%$ | 416,112 | $74.9 \%$ | 3,887 | $0.9 \%$ |
| Vehicle sales | 97,200 | $17.3 \%$ | 94,440 | $17.0 \%$ | 2,759 | $2.9 \%$ |
| Marchandise services | 27,600 | $4.9 \%$ | 28,029 | $5.0 \%$ | $\mathbf{\Delta} 429$ | $\mathbf{\Delta} 1.5 \%$ |
| Real-estate leasing | 1,500 | $0.3 \%$ | 1,471 | $0.3 \%$ | 28 | $1.9 \%$ |
| Others | 14,700 | $2.6 \%$ | 15,402 | $2.8 \%$ | $\mathbf{\Delta} 702$ | $\mathbf{\Delta} 4.6 \%$ |
| Total | 561,000 | $100.0 \%$ | 555,457 | $100.0 \%$ | 5,542 | $1.0 \%$ |

(2) Operating income
(Millions of Yen)

|  | FY2017.3(Forecasts) |  | FY2016.3 |  | Increase <br> (Decrease) |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ Million | Per revenue | $¥$ Million | Per revenue | $¥$ Million | $\%$ y/y |
| Transportation | 19,500 | $73.6 \%$ | 19,112 | $73.0 \%$ | 387 | $2.0 \%$ |
| Vehicle sales | 5,000 | $18.9 \%$ | 4,925 | $18.8 \%$ | 74 | $1.5 \%$ |
| Marchandise services | 800 | $3.0 \%$ | 772 | $3.0 \%$ | 27 | $3.6 \%$ |
| Real-estate leasing | 1,200 | $4.5 \%$ | 1,227 | $4.7 \%$ | $\mathbf{\Delta} 27$ | $\mathbf{\Delta} 2.2 \%$ |
| Others | 700 | $2.6 \%$ | 1,107 | $4.2 \%$ | $\mathbf{\Delta} 407$ | $\mathbf{\Delta} 36.8 \%$ |
| Total | 27,200 | $102.6 \%$ | 27,146 | $103.7 \%$ | 53 | $0.2 \%$ |
| Elimination | $\mathbf{\Delta} 700$ | $\mathbf{\Delta} 2.6 \%$ | $\mathbf{\Delta} 960$ | $\mathbf{\Delta} 3.7 \%$ | 260 | - |
| Consolidated | 26,500 | $100.0 \%$ | 26,186 | $100.0 \%$ | 313 | $1.2 \%$ |

## VII. Capital investment

|  | FY2015.3 |  | FY2016.3 |  | FY2017.3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q | $\cdots$ | 2Q | Annual (Forecasts) | 2Q | $\begin{gathered} \text { Annual } \\ \text { (Forecasts) } \end{gathered}$ |
| Land | 21 | 83 | 215 | 467 | 1,764 | 2,100 |
| Building | 7,314 | 9,106 | 5,639 | 11,840 | 1,366 | 2,700 |
| Vehicle | 3,648 | 6,977 | 4,379 | 7,205 | 4,383 | 8,000 |
| Others | 1,566 | 2,929 | 1,305 | 4,925 | 1,451 | 3,400 |
| Total | 12,549 | 19,095 | 11,538 | 24,437 | 8,964 | 16,200 |

VIII. Capital investment by segment

| Capital investment | Transportation | Vehicle sales | Merchandise <br> Services | Real-estate <br> leasing | Others | Elimination | Total |
| :---: | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
| FY2017.3 <br> (Forecasts) | 13,850 | 1,800 | 10 | 240 | 300 | - | 16,200 |
| FY2016.3 2Q | 7,801 | 945 | 8 | 237 | 152 | $\mathbf{\Delta} 179$ | 8,964 |
| FY2015.3 2Q | 10,644 | 684 | 4 | 174 | 179 | $\mathbf{\Delta} 148$ | 11,538 |

## IX. Number of Personnel and Vehicles

| Personnel | Transportation | Vehicle sales | Merchandise <br> Services | Real-estate <br> leasing | Others | Total |
| :---: | :---: | :---: | ---: | ---: | ---: | :---: |
| FY2017.3 2Q | 24,880 | 1,851 | 209 | - | 808 | 27,748 |
| FY2016.3 2Q | 24,550 | 1,803 | 209 | - | 813 | 27,375 |
| FY2015.3 2Q | 23,386 | 1,809 | 198 | - | 866 | 26,259 |


| Vehicles | Transportation | Vehicle sales | Merchandise <br> Services | Real-estate <br> leasing | Others | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2017.3 2Q | 24,214 | - | - | - | - | 24,214 |
| FY2016.3 2Q | 24,074 | - | - | - | - | 24,074 |
| FY2015.3 2Q | 23,111 | - | - | - | - | 23,111 |

## X. Cash flow

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | FY2017.3 <br> 2 Q | FY2016.3 <br> 2 Q | Increase <br> (Decrease) |
| Operating activities | 14,205 | 6,577 | 7,627 |
| Investing activities | 3,375 | $\mathbf{\Delta} 29,737$ | 33,113 |
| Net cash used in financing <br> activities | $\mathbf{\Delta} 5,391$ | 10,096 | $\mathbf{\Delta} 15,487$ |
| Cash and cash equivalents <br> at beginning of year | 63,838 | 66,777 | $\mathbf{\Delta} 2,939$ |
| Cash and cash equivalents <br> at end of year | 75,974 | 53,711 | 22,262 |

XI. Number of Vehicle sales

|  | FY2017.3 2Q | FY2016.3 2Q | Increase <br> (Decrease) |
| :---: | ---: | ---: | ---: |
| Automobile | 10,033 | 9,184 | 849 |
| Truck | 1,770 | 1,469 | 301 |

## XII. Performance forecasts by segment

(Millions of Yen)

|  |  | FY2017.3 |  |  |  | FY2016.3 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Operating revenue | $\begin{array}{\|c\|} \hline \text { per } \\ \text { revenue } \end{array}$ | Operating income | $\begin{array}{\|c\|} \hline \text { per } \\ \text { income } \end{array}$ | Operating revenue | $\begin{gathered} \text { per } \\ \text { revenue } \end{gathered}$ | Operating income | $\begin{gathered} \text { per } \\ \text { income } \end{gathered}$ |
| Transportation | 2Q | 206,041 | 74.7\% | 8,449 | 67.5\% | 202,102 | 74.9\% | 7,590 | 67.1\% |
|  | Annual (E) | 420,000 | 74.9\% | 19,500 | 73.6\% | 416,112 | 74.9\% | 19,112 | 73.0\% |
| Vehicle sales | 2Q | 49,211 | 17.8\% | 3,040 | 24.3\% | 45,751 | 16.9\% | 2,835 | 25.1\% |
|  | $\begin{array}{\|c} \hline \text { Annual } \\ \text { (E) } \\ \hline \end{array}$ | 97,200 | 17.3\% | 5,000 | 18.9\% | 94,440 | 17.0\% | 4,925 | 18.8\% |
| Merchandise Services | 2Q | 12,965 | 4.7\% | 331 | 2.6\% | 14,313 | 5.3\% | 357 | 3.2\% |
|  | $\begin{array}{\|c} \hline \text { Annual } \\ \text { (E) } \\ \hline \end{array}$ | 27,600 | 4.9\% | 800 | 3.0\% | 28,029 | 5.0\% | 772 | 3.0\% |
| Real-estate leasing | 2Q | 753 | 0.3\% | 637 | 5.1\% | 747 | 0.3\% | 641 | 5.7\% |
|  | $\begin{array}{\|c} \hline \text { Annual } \\ \text { (E) } \\ \hline \end{array}$ | 1,500 | 0.3\% | 1,200 | 4.5\% | 1,471 | 0.3\% | 1,227 | 4.7\% |
| Others | 2Q | 6,950 | 2.5\% | 407 | 3.2\% | 7,035 | 2.6\% | 351 | 3.1\% |
|  | $\begin{array}{\|c} \hline \text { Annual } \\ \text { (E) } \\ \hline \end{array}$ | 14,700 | 2.6\% | 700 | 2.6\% | 15,402 | 2.8\% | 1,107 | 4.2\% |
| Total | 2Q | 275,921 | 100.0\% | 12,867 | 102.7\% | 269,951 | 100.0\% | 11,777 | 104.2\% |
|  | $\begin{array}{\|c} \hline \text { Annual } \\ \text { (E) } \\ \hline \end{array}$ | 561,000 | 100.0\% | 27,200 | 102.6\% | 555,457 | 100.0\% | 27,146 | 103.7\% |
| Elimination | 2Q | - | - | - 475 | - 2.7\% | - | - | - 475 | - 4.2\% |
|  | Annual (E) | - | - | A 1,100 | - 2.6\% |  |  | - 960 | - 3.7\% |
| Consolidated | 2Q | 275,921 | 100.0\% | 11,301 | 100.0\% | 269,951 | 100.0\% | 11,301 | 100.0\% |
|  | $\begin{array}{\|c} \hline \begin{array}{c} \text { Annual } \\ \text { (E) } \end{array} \\ \hline \end{array}$ | 561,000 | 100.0\% | 25,200 | 100.0\% | 555,457 | 100.0\% | 26,186 | 100.0\% |

