upplementary Data for the 3rd Quarter of the Fiscal Year Ended March 31, 201 (April 1, 2016 through December 31, 2016) Consolidated

## I. Result of Performance

(Millions of Yen)

| (Millions of Yen) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | FY2017.3 3Q | FY2016.3 3Q | Increase <br> (Decrease) |  |  |
| Operating revenue | 423,058 | 415,008 | 8,050 | $1.9 \%$ |  |
| Operating income | 20,709 | 20,245 | 463 | $2.3 \%$ |  |
| Ordinay income | 22,147 | 21,838 | 308 | $1.4 \%$ |  |
| Net income | 14,002 | 13,668 | 334 | $2.4 \%$ |  |


|  | FY2017.3 <br> Oct through Dec | FY2016.3 <br> Oct through Dec | Increase <br> (Decrease) |  |
| :--- | ---: | :---: | ---: | ---: |
| Operating revenue | 147,137 | 145,057 | 2,079 | $1.4 \%$ |
| Operating income | 8,182 | 8,943 | $\mathbf{\Delta} 760$ | $\mathbf{\Delta} 8.5 \%$ |
| Ordinay income | 8,730 | 9,515 | $\mathbf{\Delta} 785$ | $\mathbf{\Delta} 8.3 \%$ |
| Net income | 5,503 | 5,881 | $\mathbf{\Delta} 377$ | $\mathbf{\Delta} 6.4 \%$ |

## II. Performance by Segment

(1) Operating revenue by segment
(Millions of Yen)

|  | FY2017.3 3Q |  | FY2016.3 3Q |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per revenue | $¥$ million | Per revenue | $¥$ million | Per revenue |
| Transportation | 316,635 | $74.8 \%$ | 311,836 | $75.1 \%$ | 4,799 | $1.5 \%$ |
| Vehicle sales | 73,828 | $17.5 \%$ | 68,939 | $16.6 \%$ | 4,889 | $7.1 \%$ |
| Merchandise sales | 20,504 | $4.8 \%$ | 21,597 | $5.2 \%$ | $\mathbf{\Delta} 1,093$ | $\mathbf{\Delta} 5.1 \%$ |
| Real-estate leasing | 1,143 | $0.3 \%$ | 1,101 | $0.3 \%$ | 41 | $3.8 \%$ |
| Others | 10,946 | $2.6 \%$ | 11,533 | $2.8 \%$ | $\mathbf{\Delta} 587$ | $\mathbf{\Delta} 5.1 \%$ |
| Total | 423,058 | $100.0 \%$ | 415,008 | $100.0 \%$ | 8,050 | $1.9 \%$ |


|  | FY2017.3 <br> Oct. through Dec. |  | FY2016.3 <br> Oct. through Dec. |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per revenue | $¥$ million | Per revenue | $¥$ million | Per revenue |
| Transportation | 110,594 | $75.2 \%$ | 109,733 | $75.7 \%$ | 860 | $0.8 \%$ |
| Vehicle sales | 24,617 | $16.7 \%$ | 23,187 | $16.0 \%$ | 1,430 | $6.2 \%$ |
| Merchandise sales | 7,539 | $5.1 \%$ | 7,283 | $5.0 \%$ | 255 | $3.5 \%$ |
| Real-estate leasing | 390 | $0.3 \%$ | 354 | $0.2 \%$ | 35 | $10.0 \%$ |
| Others | 3,995 | $2.7 \%$ | 4,497 | $3.1 \%$ | $\mathbf{\Delta} 502$ | $\mathbf{\Delta} 11.2 \%$ |
| Total | 147,137 | $100.0 \%$ | 145,057 | $100.0 \%$ | 2,079 | $1.4 \%$ |

Note:
-"FY2017.3" refers to the year ended March 31, 2017.
-"FY2017.3 3Q" refers to the period from April to December 2016.
(2) Operating income by division
(Millions of Yen)

|  | FY2017.3 3Q |  | FY2016.3 3Q |  | \%y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per income | $¥$ million | Per income | $¥$ million | Per income |
| Transportation | 14,857 | $71.8 \%$ | 14,632 | $72.3 \%$ | 224 | $1.5 \%$ |
| Vehicle sales | 4,207 | $20.3 \%$ | 3,931 | $19.4 \%$ | 276 | $7.0 \%$ |
| Merchandise sales | 608 | $2.9 \%$ | 609 | $3.0 \%$ | $\mathbf{\Delta} 0$ | $\mathbf{\Delta} 0.1 \%$ |
| Real-estate leasing | 958 | $4.6 \%$ | 944 | $4.7 \%$ | 13 | $1.4 \%$ |
| Others | 655 | $3.2 \%$ | 694 | $3.4 \%$ | $\mathbf{\Delta} 38$ | $\mathbf{\Delta} 5.6 \%$ |
| Total | 21,287 | $102.8 \%$ | 20,812 | $102.8 \%$ | 474 | $2.3 \%$ |
| Elimination | $\mathbf{\Delta} 578$ | $\mathbf{\Delta} 2.8 \%$ | $\mathbf{\Delta} 567$ | $\mathbf{\Delta} 2.8 \%$ | $\mathbf{\Delta} 10$ | - |
| Consolidated | 20,709 | $100.0 \%$ | 20,245 | $100.0 \%$ | 463 | $2.3 \%$ |


|  | FY2017.3 <br> Oct. through Dec. |  | FY2016.3 <br> Oct. through Dec. |  | $\%$ y/y |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $¥$ million | Per income | $¥$ million | Per income | $¥$ million | Per income |
|  | 6,407 | $78.3 \%$ | 7,042 | $78.7 \%$ | $\mathbf{\Delta} 634$ | $\mathbf{\Delta} 9.0 \%$ |
| Vehicle sales | 1,167 | $14.3 \%$ | 1,095 | $12.3 \%$ | 71 | $6.5 \%$ |
| Merchandise sales | 277 | $3.4 \%$ | 251 | $2.8 \%$ | 26 | $10.4 \%$ |
| Real-estate leasing | 320 | $3.9 \%$ | 303 | $3.4 \%$ | 17 | $5.8 \%$ |
| Others | 248 | $3.0 \%$ | 342 | $3.8 \%$ | $\mathbf{\Delta} 94$ | $\mathbf{\Delta} 27.6 \%$ |
| Total | 8,421 | $102.9 \%$ | 9,035 | $101.0 \%$ | $\mathbf{\Delta} 613$ | $\mathbf{\Delta} 6.8 \%$ |
| Elimination | $\mathbf{\Delta} 238$ | $\mathbf{\Delta} 2.9 \%$ | $\mathbf{\Delta} 91$ | $1.0 \%$ | $\mathbf{\Delta} 147$ | - |
| Consolidated | 8,182 | $100.0 \%$ | 8,943 | $100.0 \%$ | $\mathbf{\Delta} 760$ | $\mathbf{\Delta} 8.5 \%$ |

III. Operating volume and freight rate(Transportation services)

|  | FY2017.3 3Q |
| :---: | :---: |
| Operating volume | $100.1 \%$ |
| Freight rate | $100.0 \%$ |


|  | FY2017.3 3Q | FY2016.3 3Q | Increase ( $\mathbf{\Delta}$ Decrease) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | $¥$ Million | \%y/y |
| Personnel | 146,476 | 143,313 | 3,162 | 2.2\% |
| Fuel | 9,958 | 11,199 | © 1,240 | © $11.1 \%$ |
| Depreciation | 12,492 | 11,703 | 788 | 6.7\% |
| Chartered truck fee, Commition fee, subcontract fee | 117,901 | 116,291 | 1,609 | 1.4\% |
| Tool road fee | 6,021 | 5,892 | 128 | 2.2\% |
| Others | 109,499 | 106,362 | 3,136 | 2.9\% |
| Total | 402,349 | 394,763 | 7,586 | 1.9\% |

Major expense by segment

| 2017.3 3Q | Transportaion | Vehicle <br> sales | Marchandise <br> sales | Real-estate <br> leasing | Others | Estimation | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Personnel | 131,106 | 9,625 | 1,055 | - | 5,445 | $\mathbf{\Delta} 756$ | 146,476 |
| Fuel | 9,757 | 149 | 4 | - | 48 | - | 9,958 |
| Depreciation | 11,094 | 1,313 | 31 | 39 | 265 | $\mathbf{\Delta} 252$ | 12,492 |
| Chartered truck fee, <br> Commition fee, <br> subcontract fee | 117,901 | - | - | - | - | - | 117,901 |
| Toll road fee | 6,021 | - | - | - | - | - | 6,021 |
| Others | 27,301 | 65,540 | 33,524 | 146 | 11,695 | $\mathbf{\Delta} 28,708$ | 109,499 |
| Total | 303,183 | 76,628 | 34,614 | 185 | 17,454 | $\mathbf{\Delta} 29,717$ | 402,349 |

Major expense by Transportation business

|  | FY2017.3 |  | FY2016.3 | Increase ( $\mathbf{A}$ Decrease) |  |
| :--- | :---: | ---: | ---: | ---: | :---: |
|  | $¥$ Million | $\% \mathrm{y} / \mathrm{y}$ |  |  |  |
| Personnel | 131,106 | 128,243 | 2,863 | $2.2 \%$ |  |
| Fuel | 9,757 | 10,947 | $\mathbf{\Delta} 1,189$ | $\mathbf{\Delta} 10.9 \%$ |  |
| Depreciation | 11,094 | 10,344 | 750 | $7.3 \%$ |  |
| Chartered truck fee, <br> Commition fee, <br> subcontract fee | 117,901 | 116,291 | 1,609 | $1.4 \%$ |  |
| Tool road fee | 6,021 | 5,892 | 128 | $2.2 \%$ |  |
| Others | 27,301 | 26,743 | 557 | $2.1 \%$ |  |
| Total | 303,183 | 298,462 | 4,720 | $1.6 \%$ |  |

## V. Cash flow

|  | $\begin{gathered} \hline \text { FY2017.3 } \\ 3 Q \end{gathered}$ | $\begin{gathered} \hline \text { FY2016.3 } \\ \text { 3Q } \\ \hline \end{gathered}$ | Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: |
| Operating activities | 20,721 | 16,375 | 4,345 |
| Investing activities | © 10,265 | - 33,075 | 22,809 |
| Net cash used in financing activities | ( 8,255 | 8,079 | - 16,335 |
| Cash and cash equivalents at beginning of year | 63,838 | 66,777 | © 2,939 |
| Cash and cash equivalents at end of year | 65,977 | 58,147 | 7,830 |

VI. Number of Vehicle sales (New cars)

|  | FY2017.3 3Q | FY2016.3 3Q | Increase <br> (Decrease) |
| :---: | ---: | ---: | ---: |
| Automobile | 14,703 | 13,548 | 1,155 |
| Truck | 2,564 | 2,128 | 436 |


|  | FY2017.3 <br> (Oct. through Dec.) | FY2016.3 <br> (Oct. through Dec.) | Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: |
| Automobile | 4,670 | 4,364 | 306 |
| Truck | 794 | 659 | 135 |

VII. Performance forecasts by segment
(Millions of Yen)

|  |  | FY2017.3 |  |  |  | FY2016.3 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Operating revenue | per revenue | Operating income | $\begin{gathered} \text { per } \\ \text { income } \end{gathered}$ | Operating revenue | per revenue | Operating income | $\begin{gathered} \text { per } \\ \text { income } \\ \hline \end{gathered}$ |
| Transportation | 2Q | 206,041 | 74.7\% | 8,447 | 67.5\% | 202,102 | 74.9\% | 7,590 | 67.1\% |
|  | Annual <br> (E) | 420,000 | 74.9\% | 19,500 | 73.6\% | 416,112 | 74.9\% | 19,112 | 73.0\% |
| Vehicle <br> sales | 2Q | 49,211 | 17.8\% | 3,040 | 24.3\% | 45,751 | 16.9\% | 2,835 | 25.1\% |
|  | Annual <br> (E) | 97,200 | 17.3\% | 5,000 | 18.9\% | 94,440 | 17.0\% | 4,925 | 18.8\% |
| Merchandise sales | 2Q | 12,965 | 4.7\% | 331 | 2.6\% | 14,313 | 5.3\% | 357 | 3.2\% |
|  | Annual (E) | 27,600 | 4.9\% | 800 | 3.0\% | 28,029 | 5.0\% | 772 | 3.0\% |
| Real-estate leasing | 2Q | 753 | 0.3\% | 637 | 5.1\% | 747 | 0.3\% | 641 | 5.7\% |
|  | Annual <br> (E) | 1,500 | 0.3\% | 1,200 | 4.5\% | 1,471 | 0.3\% | 1,227 | 4.7\% |
| Others | 2Q | 6,950 | 2.5\% | 407 | 3.2\% | 7,035 | 2.6\% | 351 | 3.1\% |
|  | Annual <br> (E) | 14,700 | 2.6\% | 700 | 2.6\% | 15,402 | 2.8\% | 1,107 | 4.2\% |
| Total | 2Q | 275,921 | 100.0\% | 12,865 | 102.7\% | 269,951 | 100.0\% | 11,777 | 104.2\% |
|  | Annual <br> (E) | 561,000 | 100.0\% | 27,200 | 102.6\% | 555,457 | 100.0\% | 27,146 | 103.7\% |
| Elimination | 2Q | - | - | - 339 | - $2.7 \%$ | - | - | - 475 | 4.2\% |
|  | Annual (E) | - | - | - 700 | A $2.6 \%$ | - | - | - 960 | 3.7\% |
| Consolidated | 2Q | 275,921 | 100.0\% | 12,526 | 100.0\% | 269,951 | 100.0\% | 11,301 | 100.0\% |
|  | Annual <br> (E) | 561,000 | 100.0\% | 26,500 | 100.0\% | 555,457 | 100.0\% | 26,186 | 100.0\% |

